Japan Securities Finance Co., Ltd.

Third quarter, FY2022 Financial Results Presentation

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1. Executive Summary (Consolidated)



(¥ mil)	1-3Q	_		Highlights
(+ 11111)	FY2022	YoY ⊿ ⊿%		Підінідінь
Operating Income	6,704	+1,674	+33.3%	✓ Increased year on year by 33.3% mainly thanks to firm earnings from securities financing, particularly from bond lending and equity repo transactions.
Recurring Income	7,584	+1,959	+34.8%	
Net Income	5,911	+1,879	+46.6%	✓ Recorded extraordinary gains on reduction in retirement benefit liabilities due to change in retirement bonus structure.

2. Summary of Financial Results for the 1-3Q of FY2022



		Co	nsolidate	d	Non-consolidated						
	(¥ mil)	1-3Q	YoY.⊿	(%⊿)	JSF		JSF Trust Bank		Nihon Building		
		FY2022		(/6—/		YoY.⊿		YoY.⊿		YoY.⊿	
Operating Revenues		31,638	9,275	(+41.5%)	28,885	9,194	2,374	159	900	▲ 66	
	Except Premium Charges	28,786	8,301	(+40.5%)	26,033	8,219					
Operating Expenses		19,582	7,641	(+64.0%)	19,405	7,634	389	50	19	0	
	Except Premium Charges	16,731	6,641	(+65.8%)	16,553	6,634					
General & Administrative Expenses		5,350	▲40	(△0.8%)	4,336	▲117	842	83	473	▲32	
Ор	erating Income	6,704	1,674	(+33.3%)	5,143	1,677	1,142	25	406	▲ 34	
Re	curring Income	7,584	1,959	(+34.8%)	8,566	3,479	1,143	25	514	▲ 28	
	Gain or Loss in Equity-Method	232	52	(+29.0%)							
	traordinary ofit or Loss	671	647	(+2,728%)	671	647	_	_	_	_	
Net Income		5,911	1,879	(+46.6%)	7,423	3,402	787	15	340	▲17	

3. Summary of Financial Results for the 1-3Q of FY2022 (Non-consolidated)



Japan Securities Finance (Non-consolidated) *Excluding premium charge

(¥ mil)	1-3Q FY2022	YoY.⊿	(%⊿)	
Operating Revenues*	26,033	8,219	(+46.1%)	
Operating Expenses*	16,553	6,634	(+66.9%)	
Operating Profit	9,479	1,559	(+19.7%)	
Margin Loan Business*	2,268	140	(+6.6%)	
Securities Financing	4,066	1,323	(+48.3%)	
Others	3,144	95	(3.1%)	
General & Administrative Expenses	4,336	▲117	(△2.6%)	
Operating Income	5,143	1,677	(+48.4%)	
Recurring Income	8,566	3,479	(+68.4%)	
Extraordinary Profit or Loss	671	647	(+2,728%)	
Net Income	7,423	3,402	(+84.6%)	

Key Points

Gross Profit

➤ Based on firm earnings from securities financing, gross profit increased by ¥1,559 million YoY to ¥9,479 million (+19.7%).

-Securities financing revenues increased on higher balances for bond lending and equity repo.

-Income from Others (mainly securities investment) increased slightly due to the repositioning of held securities to enable future portfolio management.

General & Administrative Expenses

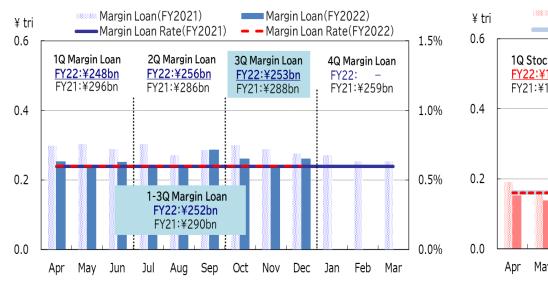
➤ System depreciation expenses decreased but expenses increased slightly YoY due to the removal of special factors from the previous fiscal year (recorded reversal following revision of the method to calculate the allowance for doubtful accounts) .

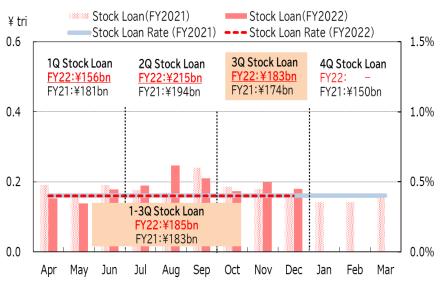
4. Financial Highlights (Margin Loan Business)



- Margin loan balances low, down YoY.
- Stok loan balance remained steady at a level higher than the same period of the previous fiscal year

(V ba 0/)	FY2021						FY2022				YoY		
(¥ bn、%)	1Q	2Q	1H	3Q	YTD	4Q	1Q	2Q	1H	3Q	YTD	3Q	YTD
Margin Loan	296	286	291	288	290	259	248	256	252	253	252	▲ 35	▲ 38
Stock Loan	181	194	188	174	183	150	156	215	185	183	185	9	2





5. Financial Highlights (Securities Financing)



- Bond lending and equity repo benefitted from capturing diverse needs to continue upward trend
- Also secured income for Others that was largely unchanged YoY

(¥ mil)

	T	1-3Q			
	Type of transaction	FY2022	YoY⊿	YoY%	
	Loans for Negotiable Margin Transactions	81	▲ 15	△16.0%	✓ Remained almost the same level as the same period of the previous year.
Sec	Loan to Securities Companies*	1,114	280	+33.6%	✓ Outstanding equity repo transactions have been on increasing.
ecuritie	Retail	281	16	+6.4%	✓ The mainstay COM-STOCK Loan remained steady.
s Financing	General Stock Lending	368	92	+33.5%	✓ General stock lending largely unchanged YoY thanks to recovery of borrowing demand for fail-cover.
ing	Bond Lending	2,220	949	+74.7%	✓ Both outstanding gensaki transactions and repo transactions have been increasing.
	Total Gross Profit	4,066	1,323	+48.3%	

^{*} General Loans, stabilizing funding loan, equity repo, etc.

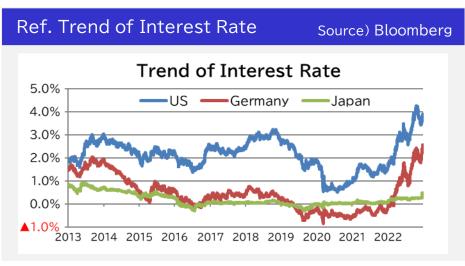
6. Financial Highlights (Securities Investment / Non-consolidated) @ JSF



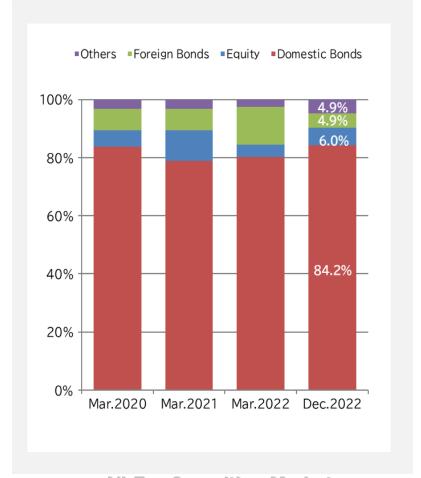
- Repositioned for future portfolio management in response to rising interest rates overseas and other changes in operating environment.
- This resulted in recording gains on sales of domestic bonds and losses on sales of foreign currency bonds.

Gains on management of market assets (JSF)

		1-3Q FY2022	YoY	
Υ	en-based	¥ 7,617 mil	¥ 5,004 mil	
	Domestic Bonds	¥ 5,634 mil	¥ 4,598 mil	
	Stocks and Others	¥ 1,982 mil	¥ 406 mil	
In foreign currencies		∆¥ 4,172 mil	∆¥ 4,676 mil	
Total		¥ 3,144 mil	¥ 95 mil	



Changes in Investment Portfolio

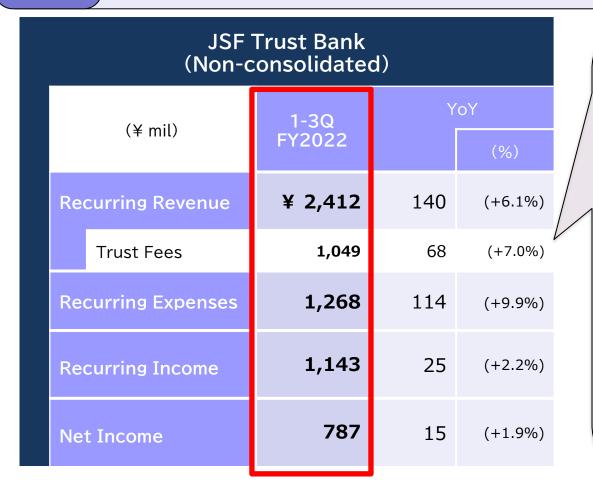


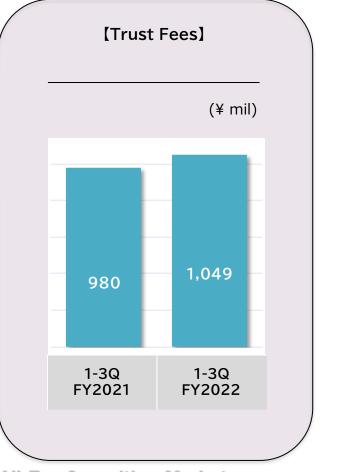
7. Summary of Financial Results for the 1H of FY2022(JSF Trust Bank)



Highlights

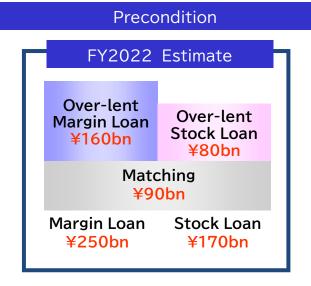
- Custodian type trust services, particularly asset-backed loan trusts, drove increased revenues from trust fees.
- Recurring revenues increased on growth in trust fees and having recorded gains on sale of securities.





8. Estimated Figures for FY2022





(Reference) FY2021 Results

Over-lent Over-lent Margin Loan Stock Loan ¥182bn ¥74bn Matching ¥101bn

Margin Loan Stock Loan ¥283bn ¥175bn

	(¥ mi	l)	FY2022 Estimated Figures	YoY.⊿	⊿ from prev. EF
Co	nsolidated				
	Operating Inc	ome	6,300	+64	▲ 200
	Recurring Inco	ome	7,500	+335	
	Net Income		5,800	+625	+100
	JSF	Operating Income	4,358	+111	▲ 180
		Recurring Income	10,237	+4,308	+2,253
		Net Income	9,278	+4,738	+2,444
	JSF Trust and	Recurring Income	1,400	+14	
	Banking	Net Income	971	▲ 52	
		Operating Income	520	▲ 75	▲ 5
	Nihon Building	Recurring Income	635	▲ 72	▲ 5
		Net Income	420	▲ 45	▲ 5

Preconditions of Loans for Margin Transactions

●Loan Rate: 0.60%, ●Interest on Collateral Money: 0%, ●Lending Fee: 0.40%

<Approach to Estimated Figures for FY2022>

[✓] In light of strong securities financing performance for Japan Securities Financing, we conducted an upward revision to previously announced figures.

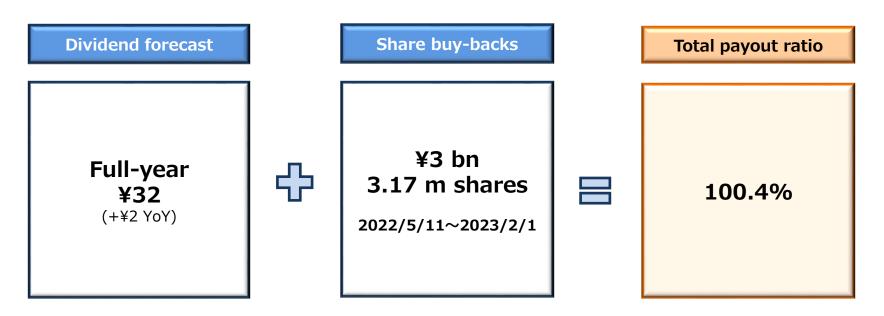
9. Shareholder Returns



Policy for shareholder returns

- To further enhance shareholder returns, we aim at cumulative total payout ratio of 100% through dividends and the flexible implementation of share buy-backs in the period from FY2021 through FY2025 (achieving the goal of ROE 5%).
 - -With regard to dividends, our aim is to aggressively pay annual dividends in the period from FY2022 through FY2025 at a level that does not fall below the amount of JPY 30 per share.

Shareholder returns in FY2022



Appendix

- Dividend and Share Buyback Program (Historical)
- Financial Result Trends (Consolidated)
- Gross Profit by Business
- Breakdown of Operating Revenues by Business (Historical Data)
- Breakdown of Operating Revenues by Business
- Analysis of YoY Change in Operating Revenue by Business (Quarterly)
- Outstanding Balance of Transactions by Group Business
- Margin Transactions & Loans for Margin transactions
- Structure of Margin Transactions & Loans for Margin Transactions
- Revenue Structure of Loans for Margin Transactions
- Balance Sheet Summary (end of Sep-2022, consolidated)

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- Rate of Loans for Margin Transactions
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- Our Corporate Philosophy and History to Date
- Our Business Field (image chart)

Dividend and Share Buyback Program (Historical)



	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022 Forecast/ Framework
Annual Dividend per share	¥18	¥26	¥22	¥22	¥26	¥30	¥32 Interim ¥16 Year-end ¥16
Share Buyback (shares)	0.63mil	1.5mil	2.0mil	1.0mil	_	2.4mil	3.17mil
(amount)	¥0.3bn	¥0.9bn	¥1.2bn	¥0.5bn		¥2.3bn	¥3.0bn
Total Payout Ratio	56.4%	58.8%	55.0%	57.2%	60.1%	53.0%	100.4%
<consolidated> : Net Income</consolidated>	¥3.0bn	¥4.2bn	¥3.7bn	¥3.5bn	¥3.9bn	¥5.1bn	¥5.8bn
:EPS	¥31.9	¥44.2	¥40.0	¥38.4	¥43.2	¥56.6	¥65.8
(reference) : DPR	56.4%	58.8%	55.0 <i>%</i>	57.2 <i>%</i>	60.1%	53.0%	48.6%

Note for FY2022 (Forecast)

- The number of shares and the amount of the "Share Buyback" are both subject to a repurchase limit
- The "Annual Dividend per share" is a forecast
- "Net income (consolidated)" refers to the estimated figure announced on May 10, 2022. Moreover, EPS and DPR have been calculated using this estimated figure.

Financial Result Trends (Consolidated)



¥ mil

		FY2017	FY2018	FY2019	FY2020	1-3Q FY2021	FY2021	1-3Q FY2022
Operating Rev	enues	26,333	24,321	29,101	30,924	22,362	30,138	31,638
Ex Premium ch	narges	18,383	18,603	20,846	23,711	20,485	27,305	28,786
Operating Exp	enses	13,330	12,284	16,835	18,018	11,941	16,533	19,582
Ex Premium ch	narges	5,385	6,566	8,585	10,819	10,089	13,728	16,731
General & Administrative Ex	kpenses	9,121	8,056	8,136	8,129	5,391	7,368	5,350
Operating Inc	ome	3,881	3,981	4,129	4,777	5,029	6,235	6,704
Gain or Loss in Equity-Method		123	248	306	395	180	446	232
Recurring Inco	ome	4,685	5,046	4,894	5,558	5,625	7,164	7,584
Extraordinary Profit or Loss		131	▲ 41	▲ 36	43	23	▲ 17	671
Net Income		4,225	3,765	3,556	3,971	4,032	5,174	5,911

Gross Profit by Business



		,	_					¥ mil
				rating Rever premium cha		(Gross Profit	
			1-3Q FY2021	FY2021	1-3Q FY2022	1-3Q FY2021	FY2021	1-3Q FY2022
Consolidated			20,485	27,305	28,786	10,421	13,604	12,055
	Sec	rities Finance Business	17,813	23,753	26,033	7,920	10,251	9,479
		argin Loan Business x. Premium charges)	2,556	3,285	2,418	2,128	2,814	2,268
	Se	curities Financing	11,353	15,391	15,750	2,742	3,766	4,066
		Loans for Negotiable Margin Transactions	112	156	95	96	135	81
		Loans to Seurities Companies	849	1,196	1,126	834	1,179	1,114
		Retail	383	510	404	264	352	281
		Stock Lending	505	657	584	275	355	368
		Bond Lending	9,502	12,869	13,538	1,271	1,742	2,220
	Others(mainly securities investment)		3,903	5,076	7,864	3,049	3,670	3,144
Tr	ust	Business	2,215	2,960	2,374	1,876	2,524	1,984
Rea	al E	state Management Business	966	1,286	900	947	1,261	880

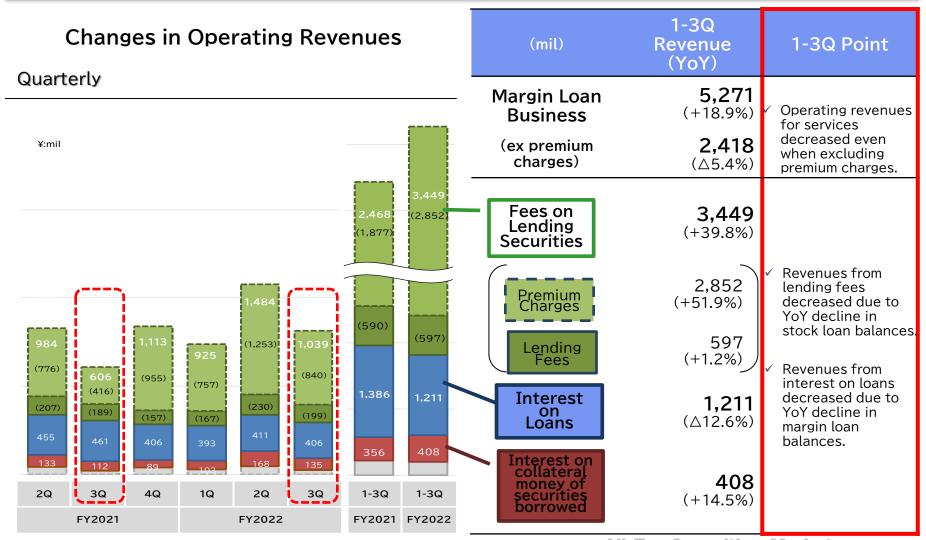
Note)

Figures for each Group company are on a non-consolidated basis (before elimination of consolidation), and the sum of these figures does not correspond to the figures for "Operating Revenues (A)" and "Gross Profit (A-B)".





Margin loan balances decreased YoY, resulting in decreased revenues when excluding premium charges for over-lent stock loans



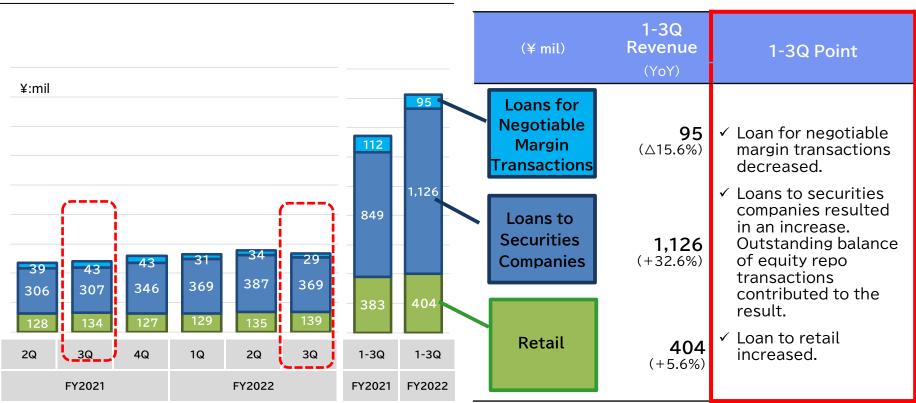
(Securities Financing (I)) **⑤ JSF**



□ Loans to securities companies resulted in an increase. Outstanding balance of equity repo transactions contributed to the result.

Changes in Operating Revenues

Quarterly



- < Loan Lineup >
 - Loans to securities companies: General loans, bon financing, loans for negotiable margin transactions, stabilizing fund loans, equity repo (cash-secured stock lending transactions)
 - Loan to retail: Com-STOCK loans

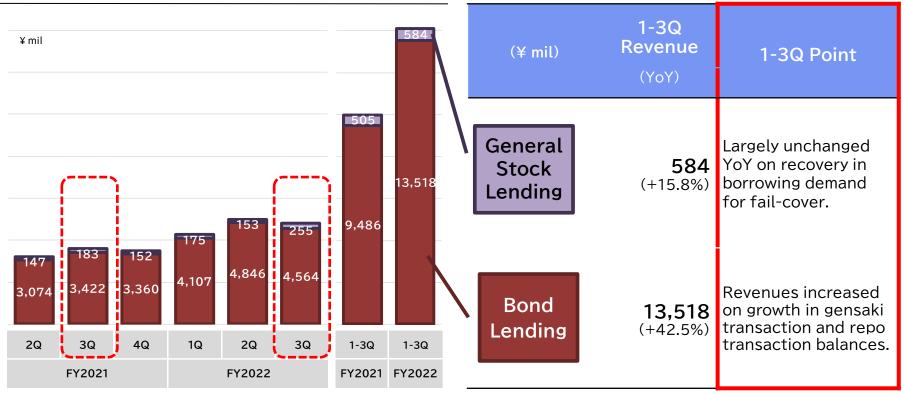




- Bond lending revenues increased on growth in gensaki transaction and repo transaction balances
- ☐ General stock lending largely unchanged YoY thanks to recovery of borrowing demand for fail-cover.

Changes in Operating Revenues

Quarterly



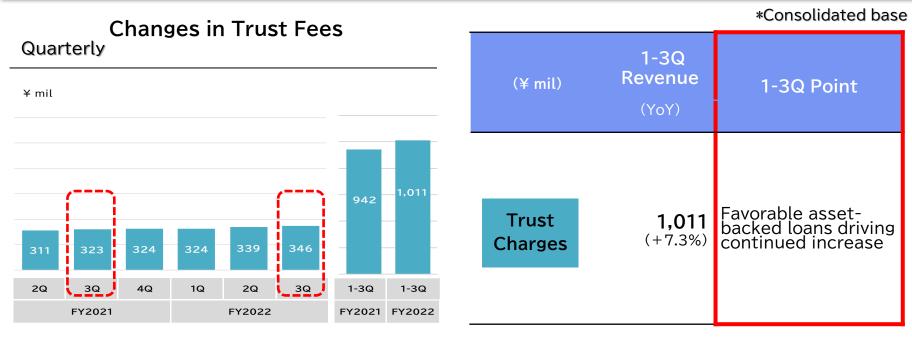
*Genera stock lending is · · ·

Lending stock to securities companies depending on their various demands (ex. fail-cover and arbitrage), except on demand to settle margin transactions.

(JSF Trust Bank) @ JSF



Balances for crypto asset related trusts declined due to downturn on crypto asset market but secured increase in trust fees on continued favorable performance of asset-backed loan trusts.



Trust Lineup

Trusts for the separate management of money and securities

Trust for segregated deposits which securities companies receive from customers

Trusts for currency future trading

Trust for segregated guarantee deposits which FX business operators receive from customers

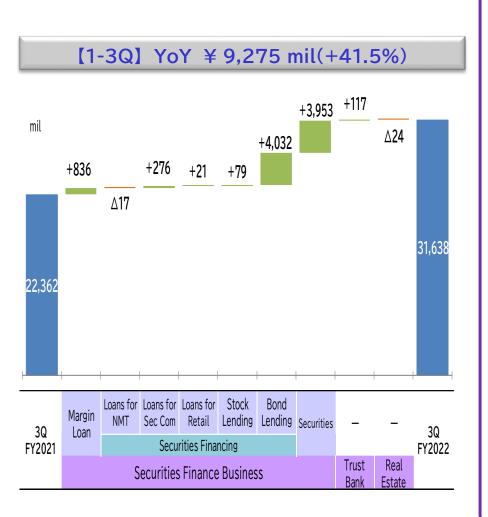
Crypto-asset related trust

Trust for segregated guarantee deposits which crypt-asset exchangers receive from customers

Asset Backed Loan (ABL) Trust

For setting up ABL, which is an investment product for institutional investors. JSFTB provides functions as SPC.





Summary of the Significant Points for quarterly

Margin Loan Business

 Margin loan revenues increased but revenues decreased when excluding premium charges for over-lent stock loans due to a decline in financing and stock loan balances

Securities Financing Business

- Revenues from capital loans to securities companies increased on high balances for equity repo.
- Revenues from loans to retail increased on higher balances for COM-STOCK loans.
- General stock lending largely unchanged YoY thanks to recovery of borrowing demand for fail-cover.
- Bond Lending revenues increased on high balances for gensaki transactions and repo transactions.

Others

 Revenues increased YoY on recording gain on sales of held securities (also recorded loss on sales).

Trust Business

• Revenues increased on growth in trust fees.

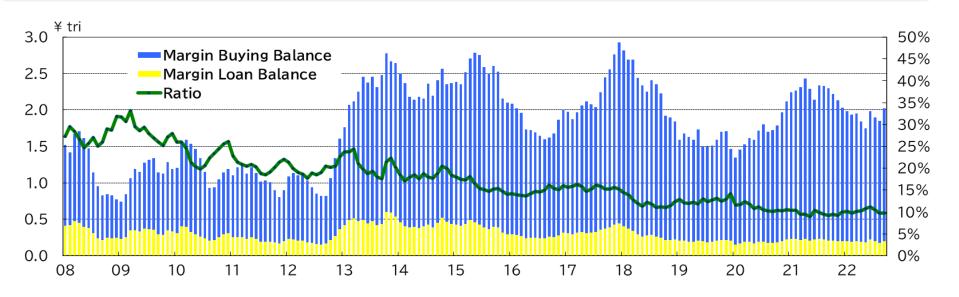
Outstanding Balance of Transactions by Group Business (Average Balance) SJSF

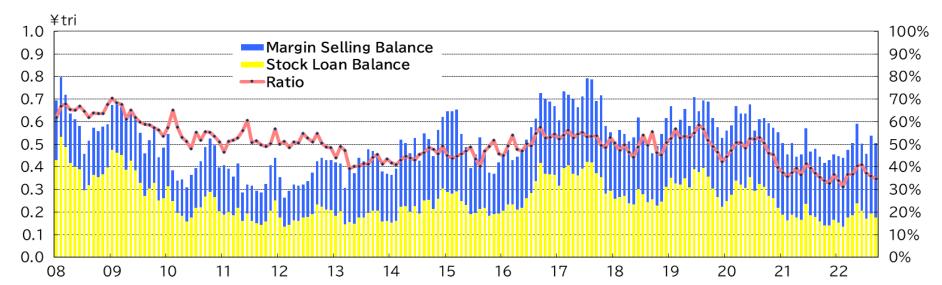
¥ mil

Transaction Type	1Q-3Q FY2021	FY2021	1Q-3Q FY2022
Margin Loans	290,707	283,118	252,690
Stock Loans	183,662	175,578	185,271
Securities Financing	9,625,047	9,969,762	11,634,905
Loans for Negotiable Margin Transaction	20,622	21,509	17,151
Loans to Securities Companies	554,319	585,974	687,642
Retail	14,780	14,993	16,446
General Stock Lending	44,781	47,509	52,153
Bond Lending	8,990,542	9,299,775	10,861,511
Trust Bank Loans	697,171	682,499	546,800

Margin Transactions & Loans for Margin Transactions System JSF

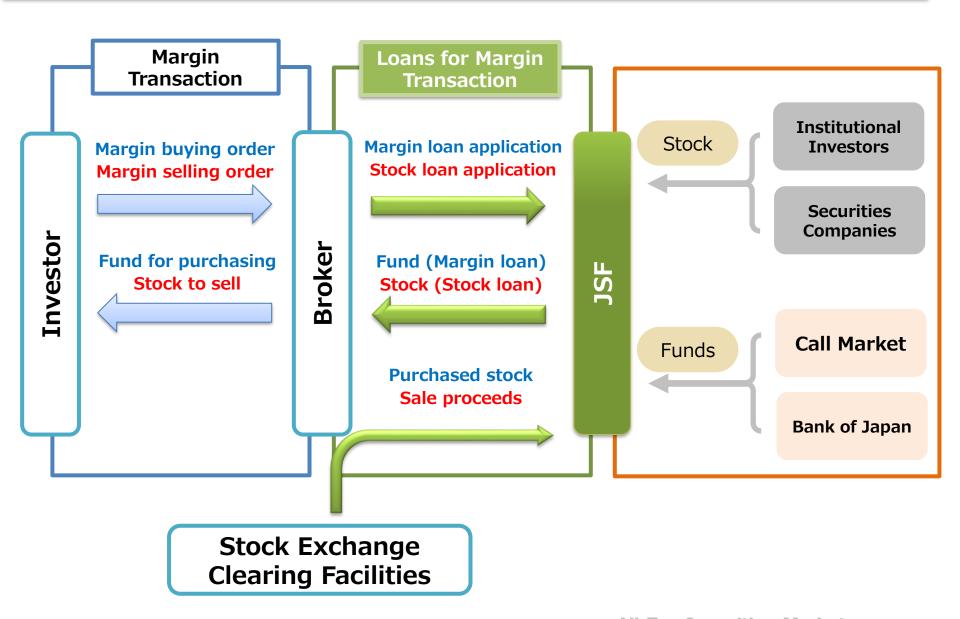






Structure of Margin Transactions
 & Loans for Margin Transactions





Revenue Structure of Loans for Margin Transactions



Over-lent

Margin Loans

$$=(A)-(D)$$

Matching

(D)

$$=(B)-(C)$$

Margin Loans (A)

Over-lent

Stock Loans *****

(C)

Matching

(D)

$$=(B)-(C)$$

Stock Loans (B)

Income Statement

Operating revenues:

Interest on loans = $(A) \times 0.60\%$

Fee on lending securities (lending fees) $= (B) \times 0.40\%$

Interest on collateral money of securities borrowed = $(C) \times 0.60\%$

Operating expenses:

Interest on borrowing = $(E) \times funding$ rate

◆Besides the above, premium charges are posted in operating revenues (fees on lending securities) in part of over-lent stock loans. However, the same amount is posted in operating expenses (fees of borrowing charges), so the amount of premium charges does not affect our profit.

Revenue: Fees on lending securities (premium charges) = Expenses: Fees on borrowing securities (premium charges) = $(C)'\times rate$ of premium charges

Balance Sheet Summary (end of Dec-2022, consolidated)



			±MIL
	Dec-22	Change from Mar-22	
Total assets	13,523,609	▲ 645,046	
Cash & Deposit	851,099	▲ 447,971	Deposit at BOJ
Short-term investments	63,061	4 46,663	JGB and other bonds (Maturity: 1year or less)
Short-term loans receivable	930,238	38,752	Margin loan / Loans for negotiable margin transactions / General loans / Trust bank loans
Receivables under resale agreements	4,538,639	610,492	
Collateral money of securities borrowed	5,797,455	▲ 701,966	Collateral money of bond borrowing Collateral money of stock borrowing
Investments in securities	783,451	▲ 259,044	JGB and other bonds (Maturity: more than 1year), Stock
Total liabilities	13,388,226	▲ 642,432	
Call money	1,360,200	▲ 498,200	
Short-term borrowings	43,010	▲196,200	Bank borrowing Market operation by BOJ
Commercial Paper	405,500	▲ 90,500	
Payables under repurchase agreements	6,652,628	1,107,729	
Collateral money received of securities lent	3,779,338	▲ 927,158	Collateral money of bond lending Collateral money of stock lending
Borrowed money from trust account	1,014,775	▲ 16,636	
Total net assets	135,382	▲ 2,614	

Features of Assets

The major components of assets are margin loans (short-term loans receivable), deposits in current account balance at the BOJ (cash and deposits), both of which are subject to daily fluctuations, collateral deposited for the procurement of securities (collateral money of securities borrowed/receivables under resale agreements), and securities held for investment.

Cash and cash equivalents may change significantly depending on the amount of standby funds in the trust account of JSF Trust and Banking Co., Ltd. and the surplus of cash position of the Group as a whole.

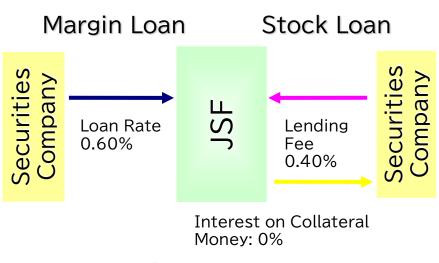
Features of Liabilities

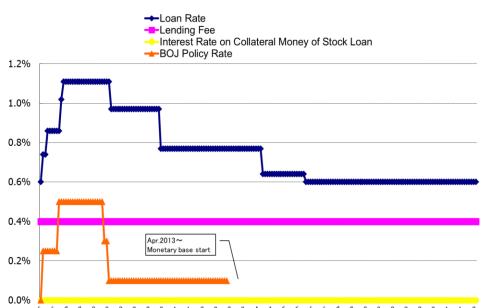
In addition to market funding, such as call money and commercial paper, which can be adjusted daily in order to address daily changes in assets, major liabilities are collateral deposits received against lending securities (collateral money received of securities lent/payables under repurchase agreements).

Ref) Capital adequacy ratio* at the end of Dec 2022: 360% *Based on FIEA

About the Margin Loan Rate







BOJ Policy Interest Rate

- Jul 2006 Uncollateralized O/N Call Rate:0.25%
- Feb 2007 Uncollateralized O/N Call Rate:0.50%
- Oct 2008 Uncollateralized O/N Call Rate:0,30%(▲0,20%)
- Dec 2008 Uncollateralized O/N Call Rate:0.10%(▲0.20%)
- Oct 2010 Uncollateralized O/N Call Rate:0~0.10%

(**△**0.10~0%)

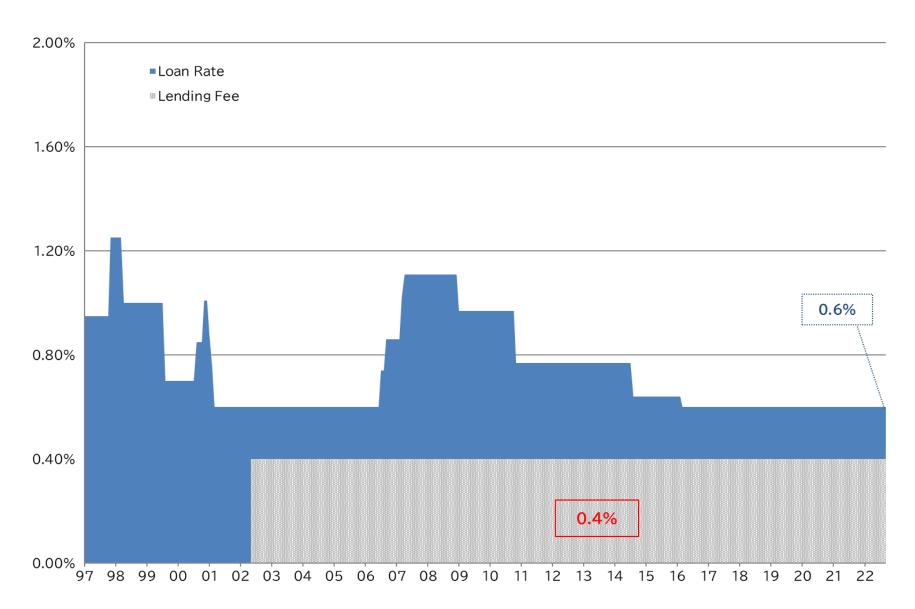
- Apr 2013 Switched from an interest rate to monetary base
- Jan 2016 Embraced negative interest rates
- Sep 2016 Introduced QQE with yield curve control

Margin Loan Rate

- 27/Jul/2006 0.74%(+0.14%)
- 22/Sep/2006 0.86%(+0.12%)
- 15/Mar/2007 1.02%(+0.16%)
- 05/Apr/2007 1.11%(+0.09%)
- 29/Jan/2009 0.97%(▲0.14%)
- 22/Nov/2010 0.77%(▲0.20%)
- 06/Aug/2014 0.64%(▲0.13%)
- 09/Mar/2016 0.60%(▲0.04%)
- ◆ The margin loan rate is decided by reflecting the changes in market rates and the BOJ's Policy Interest Rate.

Rate of Loans for Margin Transactions



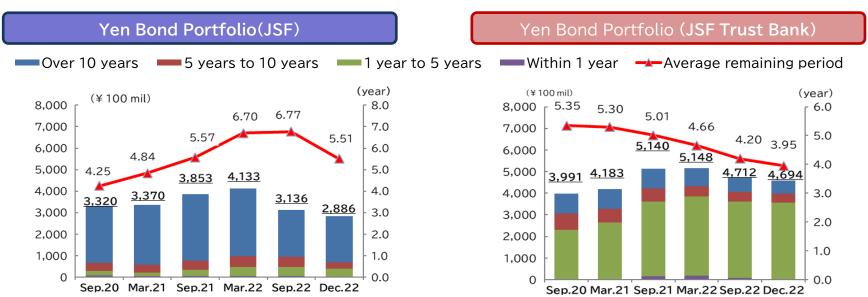


Securities Holdings



					¥ mi
Mar-		r-22	Dec	-22	Notes
Securities Holdings	B/S Amount	Unrealized Profits and Losses	B/S Amount	Unrealized Profits and Losses	
Equity	26,955	12,207	22,409	9,525	
Bond	1,100,835	3,587	798,412	▲ 32,684	
JGB&Municipal Bond	527,826	4,267	358,578	▲ 23,429	
Corporate Bond	447,409	▲ 786	362,912	▲ 1,808	Government guaranteed bonds etc.
Others	125,600	106	76,921	▲ 7,446	Foreign government bonds etc.
Other Securities	14,571	0	17,381	2,811	
Total	1,142,362	15,794	838,203	▲ 20,346	
(included the effects of derivatives)	_	(11,290)	_	(6,605)	
Held-to-maturity bonds	B/S Amount	Unrealized Profits and Losses	B/S Amount	Unrealized Profits and Losses	Notes
JGB	1,511	162	_	_	

^{*}Unrealized profits and losses is not inclueded the effects of hedging with derivatives



(Note) The average remaining period is calculated excluding held-to-maturity bonds and bonds for which hedge-accounting is applied

JSF Trust Bank (Loan Balance)

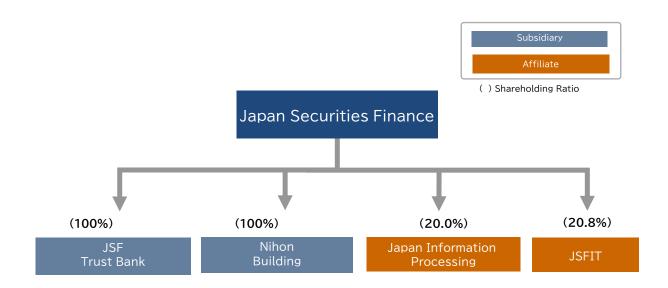


Loan Balnance by Industry

						¥mil
	Dec-	Dec-21		Mar-22		22
	Loan Balance	Ratio	Loan Balance	Ratio	Loan Balance	Ratio
Manufacturing	0	0.0%	0	0.0%	0	0.0%
Fishery	0	0.0%	0	0.0%	0	0.0%
Mining	0	0.0%	0	0.0%	0	0.0%
Construction	0	0.0%	0	0.0%	0	0.0%
Energy & Utilities	0	0.0%	0	0.0%	0	0.0%
Communication	0	0.0%	0	0.0%	0	0.0%
Transportation	689	0.1%	689	0.1%	0	0.0%
Wholesale	0	0.0%	0	0.0%	0	0.0%
Retail	0	0.0%	0	0.0%	0	0.0%
Finance & Insurance	1,000	0.1%	4,650	0.9%	4,150	0.8%
Real Estate	1,198	0.2%	1,196	0.2%	1,226	0.2%
Service Industries	0	0.0%	0	0.0%	0	0.0%
Governments	681,751	99.6%	526,090	98.8%	534,755	99.0%
Total	684,638		532,625		540,132	

Our Group Companies





Shareholding Ratio	Name	Capital (mill yen)	Business Overview
100%	JSF Trust and Banking Co., Ltd.	14,000	Trust service and banking service
100%	Nihon Building Co., Ltd.	100	Real estate ownership and leasing Real estate trading and brokerage
20.0%	Japan Information Processing Service Co., Ltd	2,460	Information processing services Software development and sales
20.8%	JSF Information Technology Co., Ltd	100	Information processing services Software development and sales

Rating Information



As of 31/Dec/2022		JCR		R&I		Standard & Poor's	
		Rating	Outlook	Rating	Outlook	Rating	Outlook
Japan	Long-term	AA-	Stable	AA-	Stable	А	Stable
Securitie s Finance	Short-term	J-1+ (Highest)		a-1+ (Highest)		A-1	
	CP Issue	¥1tri		¥1tri		<u> </u>	

JSF Trust Bank	Long-term	AA-	Stable	AA-	Stable	_	_
Dalik	Short-term	J-1+ (Highest)		a-1+ (Highest)		_	_

ESG/Sustainability (1)



The development of infrastructure that forms the foundation of socio-economic activities is a key element to realize a sustainable society. It is also one of the Sustainable Development Goals (SDGs: Goal 9). Our Group provides a variety of services, including the Margin Loan Business, as a part of the infrastructure of the securities market and strives to improve the liquidity of securities and financial markets and to improve convenience for market participants. Through these activities, we aim to play a role that includes supporting market participants who are engaged in similar initiatives to realize a sustainable society.

Our Group believes that it is important to build a system that ensures stable operations even under various circumstances as it assumes responsibility for the infrastructure of securities and financial markets. To this end, it is important not only to respond to disasters in a narrow sense, but also to ensure the stability and high reliability of our business base.

In addition, we believe that there are issues to which we can contribute by utilizing the know-how and other resources that our Group has cultivated over the years.

Based on this perspective, we are currently aware of the following material issues (materialities). Our Group recognizes the roles expected of our Group in addressing these material issues (materialities) and will advance various initiatives while flexibly responding to future changes in the social environment.

ESG/Sustainability (2)



Important issues we recognize

Classification	Item	Challenges
E	Climate change	Promote a reduction in environmental impact
	Education	 Promote financial and economic education activities Promote academic research activities
	Human resources	 Promote diversity Develop and secure human resources and create a pleasant workplace
S	Human rights	 Respect human rights, non-discrimination and diversity Prohibit various types of harassment
	Capital market	 Enhance functions as infrastructure for securities and financial markets Contribute to overseas securities and financial market infrastructure
	Corporate governance	Continuously improve corporate governance
C	ВСР	Stably operate business that is not affected by disasters etc.
G	Compliance	Operate business based on a high awareness of compliance
	Risk management	Implement the Risk Appetite Framework (RAF)

ESG/Sustainability (3)



Specific Initiatives on Key Issues

Classification	Challenges	Initiatives				
Е	Reduce environmental impact	 Improve company facilities to conserve electricity and be conscious of environmental impact Promote paperless operations in all areas of the company 				
	Promote financial and economic education activities	 Hold various seminars on margin transactions Hold seminars for investors and training for securities company employees, etc. 				
S	Promote academic research activities	 Conduct joint empirical research with the University of Tokyo (Securities Lending and Lending Transactions Utilizing Distributed Ledger Technology) Collaborate with Kyoto University in Index Development Utilizing Margin and Credit/Debit Transaction Data 				
9 産業と技術革新の	Contribute to overseas securities and financial market infrastructure	 Provide technical assistance and investment in Indonesian Securities Finance 				
***	Realize diverse work styles for employees	 Provide support for childbirth, childcare, and nursing care Introduce company-wide teleworking Understand employee engagement 				
	Enhance corporate governance	 Strive to enhance governance as a company with a Nominating Committee etc. Ensure that the majority of directors are independent outside directors Ensure that the Chairman of the Board of Directors and Chairman of the 3 Committees are Independent Outside Directors Establish dedicated departments to address various corporate governance issues with a sense of urgency 				
G	Implement risk management	 Implement RAF and establish a system to integrate business management and risk management 				
	Implement BCP	 Continue to strengthen the BCP system and cyber security system to ensure stable business operations as a part of the infrastructure of securities and financial markets 				
	Implement compliance	Prepare manuals and establish Compliance Enhancement Month				

Our Corporate Philosophy and History to Date



Corporate Philosophy

As an institution specializing in securities finance, JSF has a mission to contribute to the development of the securities market by proactively meeting the diverse needs of the securities and financial sectors and to enhance the long-term interests of users, while always maintaining a keen awareness of its public role.

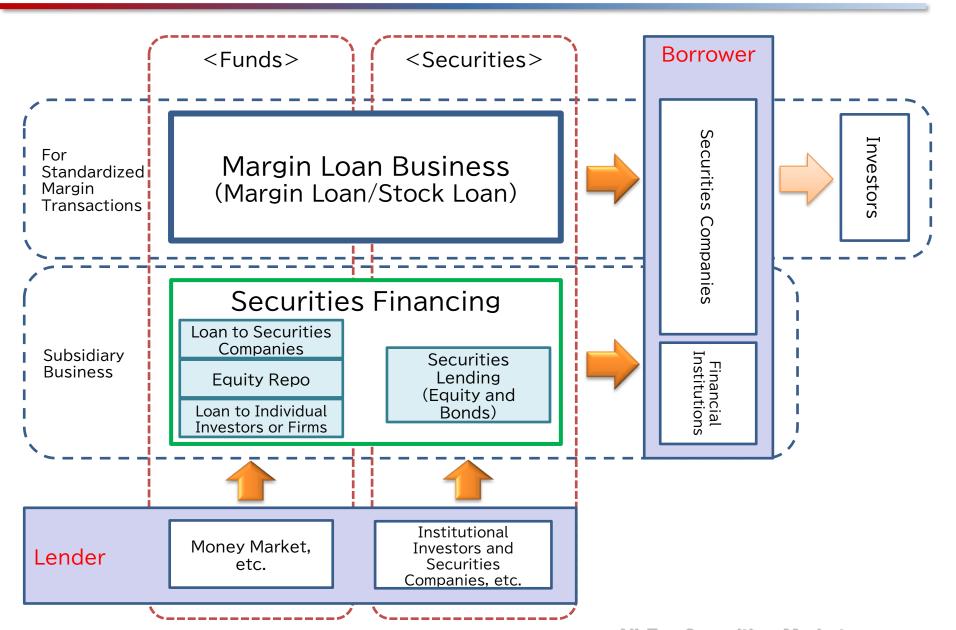
Our History to Date

- Focus on stable management of the margin loan business and improving convenience as infrastructure for securities markets
- We will also engage in new operations that meet market needs.

	1950	1951	1977	1989	1998	2019
t t	Established as an institution specializing in securities in response to requests from the securities and stabilizing and promoting the securities securities	CC CE SE	Launched the general stock lending business conjunction with the emmenced the margin ertificates, etc. neces ccurities companies. Roots as a licensed	loan business sary for the set	of the margin to the street of lending functions of mares.	ds or stock gin transactions to
	narket	ar	nd Exchange Law			

Our Business Field (Image Chart)







This document includes statements relating to business forecasts. These statements do not guarantee future business performance; they contain risks and uncertainties. Future business performance may vary significantly depending on the stock market and financial conditions or other factors.